

STRATEGIC PLAN 2019 - 2022





STRATEGY DEVELOPMENT MILESTONE PLAN



IPC STRATEGIC PLAN 2019-2022

STRATEGY
• FACILITATED
WORKSHOPS

APC GENERAL ASSEMBLY

SWUT ANALYSIS

APC HQ INTERNAL WORKSHOPS

MISSION & VISION WORKSHOP

22ND APC EXECUTIVE BOARD MEETING

ALIGNMENT WITH
IPC STRATEGY

WEST ASIA PARA GAMES FINALIZING SP WITH BOARD OF DIRECTORS LAUNCHING APC STRATEGY 2019-2022

FEB 2019

DUBAI

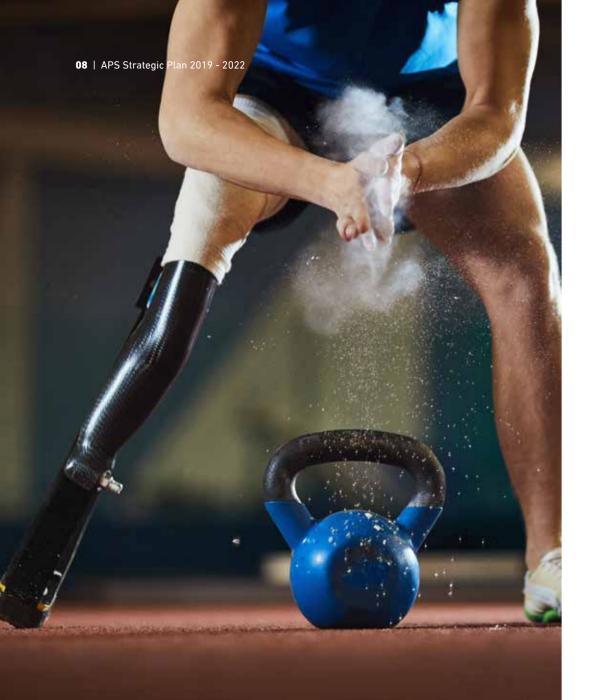
APRIL 2019
DUBAI

JULY 2019 DUBAI SEP 2019 AMMAN

NOV 2019 MANAMA JAN 2020 DUBAI



VISION "MAKE FOR **AN INCLUSIVE ASIA THROUGH PARA-SPORT"**



VISION

MAKE FOR AN INCLUSIVE ASIA THROUGH PARA-SPORT

VISION ELEMENT EXPLANATION

- 1 Aligns with IPC Vision
- 2 Acknowledges the higher purpose of Paralympic movement in challenging perceptions of people with disabilities in Asia
- People with disability in Asia have additional cultural, geographical and economic barriers than other parts of the world.
- 4 Using the Asian Para Games as driving force for social inclusion in Asia.

DRIVING FORCE FOR SOCIAL INCLUSION IN ASIA

LEADING THE PARALYMPIC MOVEMENT



MISSION

"TO LEAD THE PARALYMPIC MOVEMENT IN ASIA, DELIVER SUCCESSFUL AND SUSTAINABLE ASIAN PARA GAMES AND SUPPORT THE NPCS TO ENABLE PA-RA-ATHLETES TO ACHIEVE SPORTING EXCELLENCE FROM GRASSROOT TO ELITE LEVEL"

MISSION ELEMENT EXPLANATION

- 1 The APC is the leading organization of the Paralympic movement in Asia
- 2 The APC ensures successful delivery and sustainable Asian Para Games and regional sport events as the biggest and highest level of Para sport events in the region
- 3 To support the NPCs to develop Para-sport and advocate social inclusion.
- 4 Providing sporting opportunities for all Para-athletes from grassroot to elite level.

THE BIGGEST **AND HIGHEST** LEVEL OF PARA SPORT EVENTS IN THE REGION

LEADING THE PARALYMPIC MOVEMENT



APC STAKEHOLDERS













LEADING THE PARALYMPIC MOVEMENT



PARALYMPIC VALUES

#INCLUSIVEASIA

COURAGE

Para athletes through their performances showcase to the world what can be achieved when testing your body to its absolute limits

INSPIRATION

As role models, Para athletes maximise their abilities, empowering and exciting others to be active and participate in sport

DETERMINATION

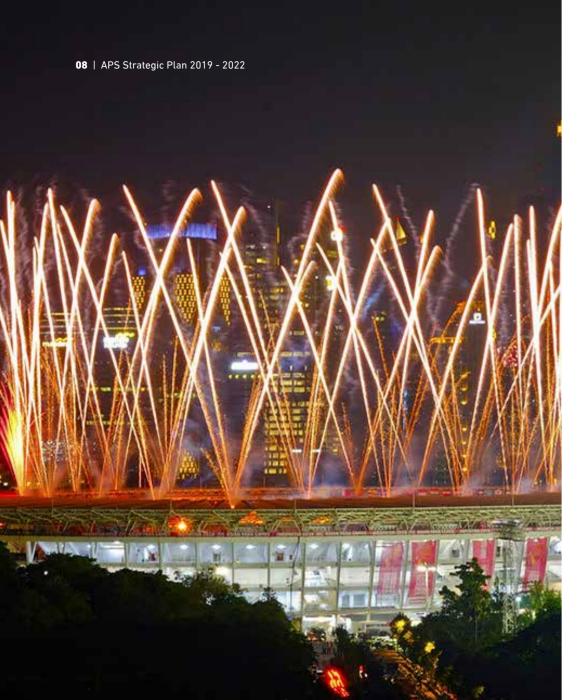
Para athletes have a unique strength of character that combines mental toughness, physical ability and outstanding agility to produce sporting performances that regularly redefine the boundaries of possibility

EQUALITY

Through sport, Para athletes celebrate diversity and show that difference is a strength. As pioneers for inclusion, they challenge stereotypes, transform attitudes and break down social barriers and discrimination towards persons with disabilities.







APC VALUES

WHILST WE ADHERE TO THE IPC VAL-UES OF DETERMINATION, INSPIRATION, EQUALITY AND COURAGE, WE HAVE DEVELOPED THE FOLLOWING VALUES WHICH ARE SPECIFIC FOR OUR RE-GION'S NEEDS.

DIVERSITY

We celebrate and champion the many different and unique cultures that make our region so diverse.

SOLIDARITY

We recognise that through unity of purpose and supporting one another, no matter how big or small, our diversity becomes a huge strength.

SUSTAINABILITY

Everything that we do, we will ensure that it can be maintained, replicated and built upon so that the Paralympic Movement continues to grow and develop at pace in our region.

DETERMINATION, INSPIRATION, EQUALITY AND COURAGE

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STRATEGIC THEMES / **PRIORITIES**

LEGACY

Improve the standard of the Asian Para Games and leave a

INCLUSIVE

Drive a cultural shift through Para Sport for an inclusive Asia

IMPACT

Enhance the positive impact of the Paralympic Movement in

EQUALITY

Strengthen APC and Asian Para Develop excellence in our Games brands

EQUALITY

organization operations and governance

STRATEGIC PRIORITY 1

ENHANCE THE POSITIVE IMPACT OF THE PARALYMPIC MOVEMENT IN ASIA

- 1. ENGAGE WITH APC MEMBERS AND STAKEHOLDERS (BROADCAST, POTENTIAL SPONSORS) AND GOVERNMENTS) TO ACTIVATE AUDIENCES IN THE GAMES
- 2. IMPLEMENT A REGIONAL ENGAGEMENT STRATEGY THAT COMMUNICATES THE VALUES OF THE APC AND ASIAN PARA GAMES BRAND AND SHOWCASES ACTIVITIES WITHIN THE PARALYMPIC MOVEMENT

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STRATEGIC PRIORITY 2

IMPROVE THE STANDARD OF THE ASIAN PARA GAMES AND LEAVE A LEGACY

- 1. ENSURE THE SPORT PROGRAM IS THE HIGHEST LEVEL OF COMPETITION IN ASIA AND PROVIDES ATHLETES WITH THE BEST EXPERIENCE IN THEIR SPORT CAREER
- 2. DEVELOP CLOSE RELATION WITH OCA TO INCREASE GAMES VISIBILITY AND BRAND AWARENESS, FURTHER CO-OPERATION AND EFFICIENCIES IN OPERATIONAL DELIVERY AND KNOWLEDGE TRANSFER
- 3. ENHANCE THE COLLABORATION MECHANISM, WORKING PROCESSES AND COORDINATION STRUC-TURES TO EFFECTIVELY GUIDE AND SUPPORT ASIAN PARA GAMES ORGANIZER
- 4. ENCOURAGE NPCS TO ENGAGE YOUTH ATHLETES ACTIVELY IN THE PARA SPORT EVENT AND THE PARALYMPIC MOVEMENT
- 5. INCREASE AND PROMOTE OPPORTUNITIES FOR NPCS DEVELOPING ATHLETE PATHWAY, TECHNI-CAL EXPERTISE AND KNOWLEDGE

STRATEGIC PRIORITY 3

DRIVE A CULTURAL SHIFT THROUGH PARA SPORT FOR AN INCLUSIVE ASIA

- 1. CULTIVATE A GENERATION OF PARALYMPIANS AND PARA ATHLETES WHO ACT AS AMBASSADORS FROM ASIA FOR THE PARALYMPIC MOVEMENT IN THE REGION
- 2. INVOLVE FUTURE GENERATIONS THROUGH EDUCATION IN THE HISTORY AND VALUES OF THE PARALYMPIC MOVEMENT IN ASIA
- 3. ENGAGE STAKEHOLDERS AND AUDIENCES TO HELP CHANGE THE NARRATIVE AND LEVELS

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STRATEGIC PRIORITY 4

STRENGTHEN APC AND ASIAN PARA GAMES BRANDS

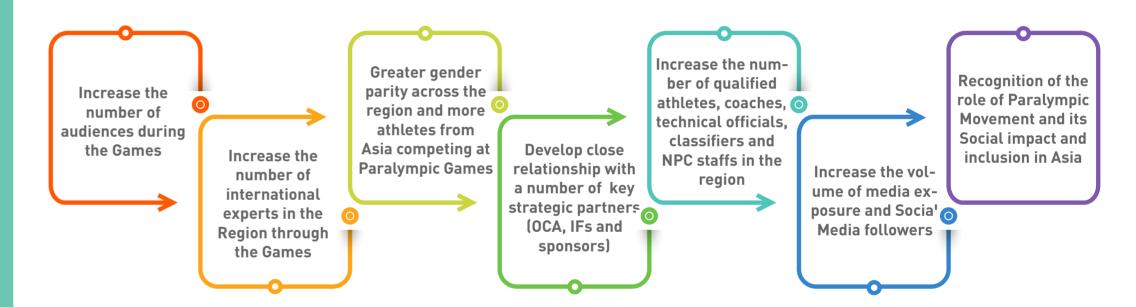
- 1. DEVELOP A STRONG BRAND FOR APC THAT REFLECTS AND SUPPORTS THE VISION AND MISSION
- 2. INCREASE APC BRAND PRESENCE IN ALL COMMUNICATIONS AND RAISE AWARENESS OF THE APC AND THE ASIAN PARA GAMES ACROSS THE REGION AND GLOBALLY.

STRATEGIC PRIORITY 5

DEVELOP EXCELLENCE IN OUR ORGANISATION OPERATIONS AND GOVERNANCE

- 1. FOSTER NETWORKING, FACILITATION, COLLABORATION AMONG APC MEMBERS
- 2. ADVANCE ORGANIZATIONAL MATURITY AND CAPACITY OF APC MEMBERS TO BETTER SUPPORT THE DE-LIVERY OF THE APC'S VISION AND MISSION
- 3. IMPLEMENT GOOD GOVERNANCE AND EFFECTIVE MANAGEMENT IN A TRANSPARENT MANNER
- 4. IDENTIFY AND IMPLEMENT THE STANDARDS AND BEST PRACTICES AND IMPROVE THE CAPACITY OF THE WORKFORCE
- 5. ENCOURAGE COMMUNICATION WITH MEMBERS AND STAKEHOLDERS THROUGH TRUE EFFECTIVE TOOL AND TECHNOLOGIES
- 6. TO SOURCE AND SECURE FUNDS TO ENSURE RESOURCES ARE AVAILABLE TO SUPPORT AT ALL LEVELS OF OPERATIONS AND ACTIVITIES

/ APC STRATEGIC / / / / / PLAN OUTCOMES/ / /



MAKE FOR AN INCLUSIVE ASIA THROUGH PARA SPORT

- BY PROVIDING OUR STAKEHOLDERS WITH -

Increase the number of audiences during the Games

Increase the number of international experts in the Region through the Games

Greater gender parity across the region and more athletes from Asia competing at Paralympic Games

Develop close relationship with a number of key strategic partners (OCA, IFs and sponsors) Increase the number of qualified athletes, coaches, technical officials, classifiers and NPC staffs in the region

Increase the volume of media exposure and Social Media followers

Recognition of the role of Paralympic

Movement and its Social impact and inclusion in Asia

THROUGH FOCUSING OUR EFFORTS ON THE FOLLOWING PILLARS

ENHANCE THE POSITIVE IMPACT OF THE PARALYMPIC MOVEMENT IN ASIA

- 1. Engage with APC members and stakeholders (broadcast, potential sponsors and governments) to activate audiences in the Games
- 2. Implement a regional engagement strategy that communicates the values of the APC and Asian Para Games brand and showcases activities within the Paralympic Movement

IMPROVE THE STANDARD OF THE ASIAN PARA GAMES AND LEAVE A LEGACY

- 1. Ensure the sport program is the highest level of competition in Asia and provides athletes with the best experience in their sport career
- 2. Develop close relation with OCA to increase Games visibility and brand awareness, further co-operation and efficiencies in operational delivery and knowledge transfer
- 3. Enhance the collaboration mechanism, working processes and coordination structures to effectively guide and support Asian Para Games organizer
- 4. Encourage NPCs to engage Youth athletes actively in the Para Sport event and the Paralympic Movement
- 5. Increase and promote opportunities for NPCs developing athlete pathway, technical expertise and knowledge

DRIVE A CULTURAL SHIFT THROUGH PARA SPORT FOR AN INCLUSIVE ASIA

- 1. Cultivate a generation of Paralympians and Para Athletes who act as ambassadors from Asia for the Paralympic Movement in the Region
- 2. Involve future generations through education in the history and values of the Paralympic Movement in Asia
- 3. Engage stakeholders and audiences to help change the narrative and levels of awareness towards people with impairment

STRENGTHEN APC AND ASIAN PARA GAMES BRANDS

- 1. Develop a strong brand for APC that reflects and supports the Vision and Mission
- Increase APC brand presence in all communications and raise awareness of the APC and the Asian Para Games across the Region and globally.

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DEVELOP EXCELLENCE IN OUR ORGANISATION OPERATIONS AND GOVERNANCE

Foster networking, facilitation, collaboration among APC members

Advance organizational maturity and capacity of APC members to better support the delivery of the APC's vision and mission

mplement good governance and effective management in a transparent manner dards and best practices and improve the capacity of the workforce

members and stakeholders through true effective tools and technologies

To source and secure funds to ensure resources are available to support at all levels of operations and activities



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